



East County Fire and Rescue

600 NE 267th Avenue Camas, WA 98607

(360) 834-4908 (phone)

(360) 835-8920 (fax)

www.ecfr.us



Regular Board of Fire Commissioners Meeting September 15, 2026

Station 91

6:30 PM

Agenda



This meeting will be held in hybrid format, in-person and using Zoom video conferencing. The link and telephone dial-in number are provided below:

Video Conferencing Link: <https://us02web.zoom.us/j/85786879381>

Dial-In Telephone Number: (253) 215-8782

Meeting ID: 857 8687 9381 and Passcode: 977535

This meeting is being recorded, please silence or turn off your personal cell phones, pagers, etc.

Call to Order

Flag Salute

Agenda Adjustments

Consent Agenda

- Approval of September 01, 2026 Regular Board Meeting Minutes.
- Approval of September 01, 2026 Local BVFF&RO Meeting Minutes.
- Approval of September 03, 2026 Commissioner Staff Workshop Minutes.
- Approval of Commissioner Stipends
 - a. Camas-Washougal RFA Board of Commissioners Meeting on September 02, 2026 (Martin).
- Approval of Financial Transactions.
- Excuse absent Commissioner(s).

Public Input

Correspondence

Staff Reports

1. Chief Black.
2. Assistant Chief Jacobs.
3. Safety Committee.

Fire District Business

- Adopt SOP Incident Rehabilitation.

Committee Meetings:

- Communication with Neighboring Elected Officials.
 - City of Camas – next meeting November 17, 2026 at 3:00 PM at Station 91.
 - City of Washougal – next meeting October 28, 2026 at 1:00 PM at Washougal Chambers.
- Risk Group – next meeting September 24, 2026 at 8:00 AM.
- East County Ambulance Advisory Board (ECAAB) – November 11, 2026 at 4:00 PM at Station 42.
- Safety Meeting – next meeting September 30, 2026 at 7:30 PM at Station 91.

Commissioner Comments

Public Comment

Local Board for Volunteer Firefighters and Reserve Officers

Upcoming Meetings

- Review of the district's monthly event calendar.
- Next Regular Board Meeting October 06, 2026 Station 91 at 6:30 PM – hybrid format.
- Next Commissioner Staff Workshop Meeting – October 29, 2026 at 3:00 PM – hybrid format.

Executive Session

RCW 42.30.110 (1) (g): To evaluate the qualifications of an applicant for public employment or to review the performance of a public

Adjournment



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Board of Fire Commissioners Consent Agenda

September 15, 2026

1. Approval of minutes:
 - September 01, 2026 Regular Board Meeting Minutes.
 - September 01, 2026 BVFF Meeting Minutes.
 - September 03, 2026 Commissioner Staff Workshop Minutes.
2. Invoice in the amount of \$7398.00, check number 16303, dated September 01, 2026.
3. Invoices in the amount of \$31,592.29, check numbers 16304 through 16312, dated September 02, 2026.
4. Approved Commissioner stipends for the period of September 01, 2026 through September 15, 2026 with a September 25, 2026, pay date.

Name	Regular Meeting	Committee Meeting	Special Meeting	Education	Other	Total
Addis	2	0	1	0	0	3
Hofmaster	2	0	1	0	0	3
Holt	2	0	1	0	0	3
Martin	2	0	1	0	1	4
Seeds	2	0	1	0	0	3

5. Voided/Destroyed Claims/Payroll Warrants.
6. Excuse absent Commissioner(s).
7. Payroll/Benefits/EFT's in the amount of \$98,247.32 (Payroll).

Joshua Seeds, Chairperson

Brendan Addis, Vice Chair

Martha Martin, Commissioner

Steve Hofmaster, Commissioner

Eric Holt, Commissioner



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Regular Board of Fire Commissioners Meeting September 01, 2026

Station 91

6:30 PM

Draft Minutes

Attendance

Joshua Seeds

Brendan Addis

Martha Martin

Steve Hofmaster

Eric Holt

Chief Steve Black

Asst. Chief Robert Jacobs

Teresa Guard

Call to Order

Chairperson Joshua Seeds called the meeting to order at 6:31 PM. This meeting was conducted in hybrid format to allow for in-person or video conference participation.

Flag Salute

Commissioner Hofmaster led the flag salute.

Agenda Adjustments

Consent Agenda

- Approval of August 18, 2026 Regular Board Meeting Minutes.
- Approval of August 18, 2026 BVFF&RO Meeting Minutes.
- Approval of Financial Transactions.
- Excuse absent Commissioner(s).

Motion by Commissioner Martin to approve the consent agenda, **seconded by Commissioner Hofmaster. Motion passed unanimously.**

Public Input

No comments.

Correspondence

None.

Staff Reports

1. Chief Black presented the Chief's operational report; a copy is in the meeting packet.

2. Assistant Chief Jacobs presented his report; a copy is in the meeting packet.
3. Assistant Chief Jacobs reported that since the last board meeting there has been one new accident report submitted for a shoulder injury. The injury occurred back in July during an automobile accident extrication using rescue tools. The firefighter felt discomfort at the time but thought it would subside, which is why the injury was not reported until recently. The firefighter has been advised that in the future such reports should be submitted immediately after an incident.

Fire District Business

- Resolution 390-09012026 – Surplus Equipment: Hoses (see Attachment A)
Motion by Commissioner Hofmaster to adopt Resolution 390-09012026, **seconded by Commissioner Holt. Motion passed unanimously.**
- Resolution 391-09012026 – Surplus Equipment: Air Compressor and Tablet (see Attachment A)
Motion by Commissioner Martin to adopt Resolution 391-09012026, **seconded by Commissioner Hofmaster. Motion passed unanimously.**
- Resolution 392-09012026 – Surplus Equipment: Fans, Chainsaw, Trash Pump (see Attachment A)
Motion by Commissioner Hofmaster to adopt Resolution 392-09012026, **seconded by Commissioner Martin. Motion passed unanimously.**
- Adoption of SOP 1.3.3 – Finance and Accounting
Motion by Commissioner Martin to adopt SOP 1.3.3 – Finance and Accounting, **seconded by Commissioner Hofmaster. Motion passed unanimously.**
- Commissioner Staff Workshop Spring Series – Annual Strategic Vision Roundtables. Chief Black reported that there was a lot of positive feedback regarding the Strategic Vision Roundtable sessions, and that he and the crew would like to make this an annual meeting series.

Committee Meetings

1. Communication with neighboring elected officials.
 - City of Camas – November 17, 2026 at 3:00 PM at the Camas City Hall.

Commissioner Martin reported on the discussion from the previous quarterly meeting with the City of Camas (August 25, 2026), including RFA formation and first board meeting (to be announced), the Airport Master Plan and urban growth boundary, and the recent drowning incident at Lacamas Lake.
 - City of Washougal – next meeting TBA.
2. Next Risk Group Meeting – next meeting September 24, 2026 at 8:00 AM.
3. Next East County Ambulance Advisory Board (ECAAB) – next meeting November 11, 2026.
4. Safety Meeting – next meeting September 30, 2026 at 7:30 PM at Station 91.

Commissioners Comments

Commissioner Holt – no comments.

Commissioner Addis – Would like to have further conversation at a later date regarding the recent incident at Lacamas Lake and the position that puts our Firefighters in. In response, Chief Black commented on the recent discussions and plans for expanding upon water rescue at the operations and awareness level.

Commissioner Martin – Requested that everyone bring specific or general questions for our guest speaker, Shelley Byers, on Thursday if they have any. Commissioner Martin also polled the group regarding their attendance at the upcoming WFCFA Conference.

Commissioner Hofmaster – no comments.

Commissioner Seeds – Reminded the Commissioners that both Regular Board Meetings and the Commissioner Staff Workshop will fall within the same stipend period this month.

Public Input

No comments.

Local Board for Volunteer Firefighters and Reserve Officers

Upcoming Meetings

- Review of the district's monthly event calendar.
- Next Regular Board meeting will be September 15, 2026 Station 91 at 6:30 PM, hybrid format.
- Next Commissioner Staff Workshop Meeting September 03, 2026 Station 91 at 3:00 PM, hybrid format.

Both the Commissioner Staff Workshop and regular board meeting will be in hybrid format allowing for in-person or video conference participation. The link for video conference participation is provided on the district's website. (www.ecfr.us).

Executive Session

Adjournment

Motion by Commissioner Hofmaster to adjourn at 7:16 PM, **seconded by Commissioner Martin**.

Motion passed unanimously.

Joshua Seeds, Chairperson

Brendan Addis, Vice Chair

Martha Martin, Commissioner

Steve Hofmaster, Commissioner

Eric Holt, Commissioner

Attest

Teresa Guard, District Secretary
Steve Black, Chief (Alternate)



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Local Board for Volunteer Fire Fighters & Reserve Officers Meeting September 01, 2026

Station 91
Draft Minutes

Attendance

Joshua Seeds

Brendan Addis

Martha Martin

Steve Hofmaster

Eric Holt

Chief Steve Black

Assistant Chief Jacobs

Teresa Guard

Call to Order

Chairperson Joshua Seeds called the meeting to order 7:16 PM. This meeting was conducted in hybrid format to allow for in-person or video conference participation.

Business

No business.

Adjournment

The local board adjourned at 7:16 PM.

Joshua Seeds, Commissioner Chairperson
Brendan Addis, (Alternate)

Martha Martin, Commissioner
Steve Hofmaster (Alternate)

Steven Black, Chief
Robert Jacobs, Assistant Chief (Alternate)

Attest

Teresa Guard, District Secretary
Steven Black, Chief (Alternate)



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Commissioner Staff Workshop Meeting

September 03, 2026

Station 91

3:00 PM

Draft Minutes

Attendance

Martha Martin

Brendan Addis

Joshua Seeds

Steve Hofmaster

Eric Holt

Chief Steve Black

Deputy Chief Sammy Brown

Shelley Byers

Teresa Guard

Call to Order

Chairperson Joshua Seeds called the meeting to order at 3:03 PM. This meeting was in hybrid version in-person/video conference format.

Fire District Business

Guest speaker Shelley Byers shared local fire service history and memories of growing up as the daughter of longtime Washougal Volunteer Firefighter, first paid Washougal Firefighter, and eventual Fire Chief Darrell Alder.

A discussion regarding recent Strategic Vision Roundtable meetings followed, including:

- Creating an annual Strategic Vision Roundtable meeting series each spring to get input from Firefighters and Captains;
- Positive outcomes, including strengthening of communication and culture and greater transparency for the crew and Commissioners regarding direction of district. Regardless of whether or not everyone agrees or the discussion results in action, it was helpful to address concerns and ideas directly rather than leaving room for speculation, and to provide space and opportunity to for everyone to be heard and to exchange ideas.
- Appreciation for the opportunity to learn more about the Line Staff and for Staff and Commissioners to better understand each other's perspectives and positions;
- Emphasis on following the chain of command, despite the opening up of communication.

Executive Session



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Adjournment

Meeting adjourned at 4:15 PM.

Joshua Seeds, Chairperson

Brendan Addis, Vice Chair

Martha Martin, Commissioner

Steve Hofmaster, Commissioner

Eric Holt, Commissioner

Attest

Teresa Guard, District Secretary
Steven Black, Chief (Alternate)

CHECK REGISTER

East County Fire & Rescue

Time: 16:09:15 Date: 09/11/2026

09/01/2026 To: 09/01/2026

Page: 1

Trans	Date	Type	Acct #	Chk #	Claimant	Amount	Memo
963	09/01/2026	Claims	6292	16303	LEWIS RIVER DOORS	7,398.00	Invoice # 5581 - Commercial installation labor and new bay doors (2qty) (white 12'2"x12'1" Wayne Dalton model 5200; polyurethane insulated) at ST94.
008 Capital Project Fund						7,398.00	
							Claims: 7,398.00
						7,398.00	

CHECK REGISTER

East County Fire & Rescue

Time: 16:10:44 Date: 09/11/2026

09/02/2026 To: 09/02/2026

Page: 1

Trans	Date	Type	Acct #	Chk #	Claimant	Amount	Memo
997	09/02/2026	Claims	1	16304	CAMAS POWER EQUIPMENT	683.24	Invoice # 09.01.2026 CAMAS POWER - Gas backpack blower (ST94) and string for string trimmer.
998	09/02/2026	Claims	1	16305	HI-WAY FUEL	986.58	Acct. # 710 - August 2026 statement of fuel charges.
999	09/02/2026	Claims	1	16306	LUTZ HARDWARE	154.78	09.01.2026 LUTZ - Acct. # 1095 August 2026 statement of charges.
1000	09/02/2026	Claims	1	16307	MES	2,233.31	Invoice # IN2563048 - Custom Rosenbauer ladder bracket w/ handle and plastic ladder bracket protector.; Invoice # IN2579957 - Repair by replacement cylinder for SCBA bottle w/out valve.
1001	09/02/2026	Claims	1	16308	PACIFIC TRUCK & TRAILER SERVICE, INC	1,825.25	Invoice # 2026-37568 - parts and labor for fabrication and installation of reinforcement for tank top and hose reel; replaced damaged light in EMS compartment; Invoice # 2026-37572 - Parts and labor
1002	09/02/2026	Payroll	1	16309	OPEIU Local 11	71.77	Pay Cycle(s) 09/10/2026 To 09/10/2026 - OPEIU Dues
1003	09/02/2026	Payroll	1	16310	TRUSTEED PLANS SERVICE CORPORATION	1,352.49	Pay Cycle(s) 09/10/2026 To 09/25/2026 - Disability - FF (Case#37014)
1004	09/02/2026	Payroll	1	16311	TRUSTEED PLANS SERVICE CORPORATION	24,209.87	Pay Cycle(s) 09/10/2026 To 09/25/2026 - PPO-100 (Case#69106); Pay Cycle(s) 09/10/2026 To 09/25/2026 - Kaiser (Case#69106); Pay Cycle(s) 09/10/2026 To 09/25/2026 - Dental
1005	09/02/2026	Payroll	1	16312	WASHINGTON COUNCIL OF POLICE	75.00	Pay Cycle(s) 09/10/2026 To 09/25/2026 - WACOPS
001 General Fund						31,592.29	
						31,592.29	Claims: 5,883.16 Payroll: 25,709.13

CHECK REGISTER

East County Fire & Rescue

Time: 16:17:53 Date: 09/11/2026

09/10/2026 To: 09/10/2026

Page: 1

Trans	Date	Type	Acct #	Chk #	Claimant	Amount	Memo
964	09/10/2026	Payroll	6291	EFT		146.46	
965	09/10/2026	Payroll	6291	EFT		4,556.93	
966	09/10/2026	Payroll	6291	EFT		4,251.94	
967	09/10/2026	Payroll	6291	EFT		3,784.64	
968	09/10/2026	Payroll	6291	EFT		2,210.23	
969	09/10/2026	Payroll	6291	EFT		2,731.31	
970	09/10/2026	Payroll	6291	EFT		3,102.51	
971	09/10/2026	Payroll	6291	EFT		1,479.39	
972	09/10/2026	Payroll	6291	EFT		2,319.11	
973	09/10/2026	Payroll	6291	EFT		2,127.84	
974	09/10/2026	Payroll	6291	EFT		146.46	
975	09/10/2026	Payroll	6291	EFT		146.46	
976	09/10/2026	Payroll	6291	EFT		2,384.00	
977	09/10/2026	Payroll	6291	EFT		3,509.70	
978	09/10/2026	Payroll	6291	EFT		292.90	
979	09/10/2026	Payroll	6291	EFT		2,245.66	
980	09/10/2026	Payroll	6291	EFT		2,323.44	
981	09/10/2026	Payroll	6291	EFT		2,527.48	
982	09/10/2026	Payroll	6291	EFT		3,310.33	
983	09/10/2026	Payroll	6291	EFT		2,466.53	
984	09/10/2026	Payroll	6291	EFT		4,162.08	
985	09/10/2026	Payroll	6291	EFT		292.90	
986	09/10/2026	Payroll	6291	EFT		4,101.27	
987	09/10/2026	Payroll	6291	EFT		3,945.89	
988	09/10/2026	Payroll	6291	EFT	IAFF2444	1,714.05	Pay Cycle(s) 09/10/2026 To 09/10/2026 - IAFF Dues
989	09/10/2026	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	12,065.04	Pay Cycle(s) 09/10/2026 To 09/10/2026 - LEOFF2
990	09/10/2026	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	397.13	Pay Cycle(s) 09/10/2026 To 09/10/2026 - PERS2
991	09/10/2026	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	233.56	Pay Cycle(s) 09/10/2026 To 09/10/2026 - PERS3
992	09/10/2026	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	11,974.82	Pay Cycle(s) 09/10/2026 To 09/10/2026 - DComp
993	09/10/2026	Payroll	6291	EFT	DEPT OF RETIREMENT SYSTEMS	302.21	Pay Cycle(s) 09/10/2026 To 09/10/2026 - Roth DComp
994	09/10/2026	Payroll	6291	EFT	IRS	11,612.05	941 Deposit for Pay Cycle(s) 09/10/2026 - 09/10/2026
995	09/10/2026	Payroll	6291	EFT	OR Department of Revenue	1,033.00	Pay Cycle(s) for OR Tax: 09/10/2026 - 09/10/2026
996	09/10/2026	Payroll	6291	EFT	WASHINGTON STATE SUPPORT REGISTRY	350.00	Pay Cycle(s) 09/10/2026 To 09/10/2026 - WA Child Support
001 General Fund						98,247.32	
						98,247.32	Payroll: 98,247.32

2026 BUDGET POSITION

East County Fire & Rescue

Time: 11:41:44 Date: 09/11/2026

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001 General Fund Months: 01 To: 08

Revenues	Amt Budgeted	Revenues	Remaining
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308 Beginning Fund Balances

308 51 00 001 General Fund Contingency-Assigned	221,127.00	0.00	221,127.00 0.0%
308 91 00 001 General Fund Beginning Balance-Unassigned	1,942,399.00	2,960,046.36	(1,017,647.36) 152.4%
308 Beginning Fund Balances	2,163,526.00	2,960,046.36	(796,520.36) 136.8%

310 Taxes

311 10 00 001 General Levy Property Tax Collected	4,307,838.00	2,654,638.96	1,653,199.04 61.6%
311 10 00 002 Leasehold Excise Tax	8,295.00	10,037.15	(1,742.15) 121.0%
311 10 00 003 Refund Levy (CC Treasurer)	1,000.00	4,805.43	(3,805.43) 480.5%
311 10 00 004 Timber Excise Tax	3,000.00	4,313.30	(1,313.30) 143.8%
310 Taxes	4,320,133.00	2,673,794.84	1,646,338.16 61.9%

330 Intergovernmental Revenues

332 15 60 000 Steigerwald Wildlife Reserve	500.00	726.56	(226.56) 145.3%
334 04 90 000 EMS Participation Grant	766.00	965.00	(199.00) 126.0%
330 Intergovernmental Revenues	1,266.00	1,691.56	(425.56) 133.6%

340 Charges For Service

342 21 00 001 Wildland and All Hazards Mobilization-Personnel	0.00	31,356.42	(31,356.42) 0.0%
342 21 00 002 Wildland and All Hazards Mobilization-Equipment	0.00	0.00	0.00 0.0%
342 21 00 003 National Motocross Standby	2,100.00	4,380.94	(2,280.94) 208.6%
342 21 00 004 Washougal School District in Lieu of Taxes	850.00	0.00	850.00 0.0%
340 Charges For Service	2,950.00	35,737.36	(32,787.36) 1211.4%

360 Miscellaneous Revenue

361 10 00 000 General Fund Investment Interest	42,062.00	86,812.59	(44,750.59) 206.4%
361 40 00 000 DNR Interest/Sales	0.00	3,017.46	(3,017.46) 0.0%
362 00 00 001 Station Use Fee	0.00	1,578.79	(1,578.79) 0.0%
362 00 00 093 Station 93 DNR Lease	12,000.00	8,000.00	4,000.00 66.7%
367 00 00 000 Contributions & Donations	0.00	15.00	(15.00) 0.0%
369 10 00 000 Sale of Junk or Salvage	0.00	9,200.00	(9,200.00) 0.0%
369 91 00 000 Prior Year Refunds	0.00	0.00	0.00 0.0%
369 91 00 001 Other Miscellaneous Revenue	0.00	0.00	0.00 0.0%
369 91 00 002 BVFF Reimbursement	0.00	0.00	0.00 0.0%
369 91 00 003 Procurement Card Rebate	0.00	1,983.60	(1,983.60) 0.0%
360 Miscellaneous Revenue	54,062.00	110,607.44	(56,545.44) 204.6%

390 Other Revenues

395 19 00 000 DNR Timber Sales	8,875.00	1,492.24	7,382.76 16.8%
395 20 00 000 Insurance Claims	0.00	0.00	0.00 0.0%
390 Other Revenues	8,875.00	1,492.24	7,382.76 16.8%

2026 BUDGET POSITION

East County Fire & Rescue

Time: 11:41:44 Date: 09/11/2026

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001 General Fund Months: 01 To: 08

Revenues	Amt Budgeted	Revenues	Remaining
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397 Interfund Transfers

397 00 00 040 Transfer in from Grants Management Fund	0.00	0.00	0.00 0.0%
397 Interfund Transfers	0.00	0.00	0.00 0.0%

Fund Revenues:	6,550,812.00	5,783,369.80	767,442.20 88.3%
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Expenditures	Amt Budgeted	Expenditures	Remaining
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210 Wages & Benefits

522 10 28 002 Retirement PERS3 (OPEIU)	0.00	901.88	(901.88) 0.0%
210 Wages & Benefits	0.00	901.88	(901.88) 0.0%

999 Ending Balance

508 51 00 001 Ending Balance General Fund - Contingency	221,127.00	0.00	221,127.00 0.0%
508 91 00 001 Ending Balance General Fund - Unreserved	1,763,339.00	0.00	1,763,339.00 0.0%
999 Ending Balance	1,984,466.00	0.00	1,984,466.00 0.0%

100 Administration

110 Commissioners

522 10 11 001 Commissioner Stipends	37,030.00	27,853.00	9,177.00 75.2%
522 10 21 001 Commissioner Social Security & Medicare	2,833.00	2,130.55	702.45 75.2%
522 10 45 001 Election Fees	10,000.00	4,554.41	5,445.59 45.5%
522 10 48 004 Commissioner Dues and Memberships	3,000.00	3,000.00	0.00 100.0%
522 10 49 001 Commissioner Training Registration	3,725.00	874.09	2,850.91 23.5%
522 10 49 002 Commissioner Training Travel, Lodging, & Meals	6,625.00	0.00	6,625.00 0.0%
522 10 49 003 Commissioner Travel, Lodging, & Meals	500.00	0.00	500.00 0.0%
110 Commissioners	63,713.00	38,412.05	25,300.95 60.3%

210 Wages & Benefits

522 10 10 001 Admin Wages	424,710.00	282,779.29	141,930.71 66.6%
522 10 14 001 Admin Overtime	2,298.00	186.64	2,111.36 8.1%
522 10 19 001 Admin Deferred Compensation	26,475.00	16,476.14	9,998.86 62.2%
522 10 20 001 Admin Unemployment & Medicare	6,920.00	5,100.17	1,819.83 73.7%
522 10 22 001 Medical Insurance Admin	111,063.00	69,873.81	41,189.19 62.9%
522 10 24 001 Employee Assistance Program (EAP)	6,600.00	6,000.12	599.88 90.9%
522 10 25 001 Uniforms Admin	2,000.00	713.50	1,286.50 35.7%
522 10 26 001 Admin Disability/Life Insurance	3,861.00	3,327.00	534.00 86.2%
522 10 26 002 Retirement PERS	11,483.00	4,188.48	7,294.52 36.5%
522 10 27 001 VEBA	4,000.00	4,000.00	0.00 100.0%
522 10 28 001 Retirement LEOFF	17,112.00	11,020.94	6,091.06 64.4%
522 10 29 001 L&I Admin	4,258.00	1,186.49	3,071.51 27.9%
210 Wages & Benefits	620,780.00	404,852.58	215,927.42 65.2%

220 Supplies & Services

2026 BUDGET POSITION

East County Fire & Rescue

Time: 11:41:44 Date: 09/11/2026

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001 General Fund

Months: 01 To: 08

Expenditures	Amt Budgeted	Expenditures	Remaining	
220 Supplies & Services				
522 10 30 000 Office Supplies	2,900.00	654.63	2,245.37	22.6%
522 10 30 001 Postage	650.00	448.53	201.47	69.0%
522 10 30 002 Shipping (e.g., UPS, Federal Express)	500.00	136.03	363.97	27.2%
522 10 30 003 Books and Publications	1,024.00	144.00	880.00	14.1%
522 10 31 000 Furniture and Office Equipment	500.00	164.50	335.50	32.9%
522 10 33 000 Computer Software and Supplies	3,134.00	2,014.76	1,119.24	64.3%
522 10 33 001 Computer Equipment (Non-Capital)	4,100.00	1,393.80	2,706.20	34.0%
522 10 34 000 Member Recognition	1,545.00	1,200.85	344.15	77.7%
522 10 40 001 Information Technology Services	18,820.00	14,281.65	4,538.35	75.9%
522 10 40 002 Copier Maintenance	400.00	162.14	237.86	40.5%
522 10 40 004 Software as a Service (SAS) Subscriptions	35,335.00	32,724.04	2,610.96	92.6%
522 10 41 000 State Audit	18,500.00	19,048.50	(548.50)	103.0%
522 10 42 001 Legal Notices	200.00	0.00	200.00	0.0%
522 10 42 002 Legal Services	4,000.00	2,521.85	1,478.15	63.0%
522 10 42 003 Advertising	1,000.00	1,107.89	(107.89)	110.8%
522 10 43 000 Medical and Psychological	16,830.00	5,247.00	11,583.00	31.2%
522 10 44 000 Professional Services	5,145.00	5,975.83	(830.83)	116.1%
522 10 46 000 Taxes and Assessments	2,690.00	2,265.13	424.87	84.2%
522 10 47 001 Insurance	65,000.00	1,910.00	63,090.00	2.9%
522 10 48 001 Administration Dues & Memberships	3,895.00	2,912.70	982.30	74.8%
522 10 49 004 Administration Travel, Lodging, Meals (TLM)	500.00	495.04	4.96	99.0%
522 10 49 008 Finance Charges	0.00	0.00	0.00	0.0%
220 Supplies & Services	186,668.00	94,808.87	91,859.13	50.8%
100 Administration	871,161.00	538,073.50	333,087.50	61.8%

200 Operations

210 Wages & Benefits

522 20 10 001 Wages	1,529,301.00	931,370.97	597,930.03	60.9%
522 20 10 002 Wildland Wages	500.00	9,004.32	(8,504.32)	1800.9%
522 20 14 001 Overtime IAFF	200,969.00	124,510.56	76,458.44	62.0%
522 20 14 002 Wildland Overtime	500.00	17,133.12	(16,633.12)	3426.6%
522 20 15 001 FL Holiday Pay IAFF	34,790.00	12,879.36	21,910.64	37.0%
522 20 15 002 Vac Accrual Buy Out 100	16,004.00	11,721.55	4,282.45	73.2%
522 20 19 001 Deferred Comp (IAFF)	91,344.00	56,244.87	35,099.13	61.6%
522 20 20 001 Unemployment/Medicare/Social Security	28,404.00	20,463.33	7,940.67	72.0%
522 20 22 001 Medical/Dental Insurance (IAFF)	326,319.00	186,880.82	139,438.18	57.3%
522 20 26 001 Disability/Life Insurance	31,195.00	22,971.92	8,223.08	73.6%
522 20 27 001 VEBA (IAFF)	15,000.00	15,000.00	0.00	100.0%
522 20 28 001 Retirement LEOFF (IAFF)	93,546.00	62,651.94	30,894.06	67.0%
522 20 29 001 L&I	193,190.00	98,281.98	94,908.02	50.9%
589 99 99 000 Payroll Clearing	0.00	3,265.57	(3,265.57)	0.0%
210 Wages & Benefits	2,561,062.00	1,572,380.31	988,681.69	61.4%

215 Volunteer Benefits

522 20 11 002 Stipends Volunteer	20,875.00	9,551.25	11,323.75	45.8%
522 20 11 003 Student Volunteer	25,000.00	0.00	25,000.00	0.0%
522 20 21 001 Volunteer Medicare & Social Security	3,509.00	773.43	2,735.57	22.0%

2026 BUDGET POSITION

East County Fire & Rescue

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001 General Fund Months: 01 To: 08

Expenditures	Amt Budgeted	Expenditures	Remaining	
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215 Volunteer Benefits

522 20 28 003 Pension/Disability BVFF	3,500.00	2,100.00	1,400.00	60.0%
522 20 28 004 District Insurance: Vol Accident & Sickness	1,800.00	0.00	1,800.00	0.0%
215 Volunteer Benefits	54,684.00	12,424.68	42,259.32	22.7%

220 Supplies & Services

522 20 30 000 Books & Publications	250.00	0.00	250.00	0.0%
522 20 31 000 Incident Rehabilitation Supplies	800.00	83.26	716.74	10.4%
522 20 32 004 Fire Operating Supplies	3,918.00	420.05	3,497.95	10.7%
522 20 32 005 EMS Operating Supplies	1,000.00	30.96	969.04	3.1%
522 20 32 006 Special Operations Operating Supplies	4,600.00	1,715.35	2,884.65	37.3%
522 20 32 007 Fire Equipment	73,925.00	1,404.55	72,520.45	1.9%
522 20 32 008 EMS Equipment	13,200.00	3,266.60	9,933.40	24.7%
522 20 32 009 Special Operations Equipment	16,430.00	3,741.26	12,688.74	22.8%
522 20 34 004 Uniforms FF	10,000.00	10,161.79	(161.79)	101.6%
522 20 36 000 Fuel (Diesel/Gasoline/DEF)	30,000.00	26,844.12	3,155.88	89.5%
522 20 38 002 Personal Protective Equipment	48,925.00	36,975.80	11,949.20	75.6%
522 20 40 000 CRESA Dispatch Fee	65,000.00	48,701.28	16,298.72	74.9%
522 20 41 001 Satellite Phone - Starlink	10,600.00	3,875.76	6,724.24	36.6%
522 20 41 002 Mobile Data Computer Cellular Data	4,320.00	1,725.09	2,594.91	39.9%
522 20 41 003 Cell Phones	1,500.00	624.31	875.69	41.6%
220 Supplies & Services	284,468.00	139,570.18	144,897.82	49.1%

200 Operations	2,900,214.00	1,724,375.17	1,175,838.83	59.5%
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300 Public Education

210 Wages & Benefits

522 30 14 001 Fire Prevention & Public Education Overtime	1,160.00	0.00	1,160.00	0.0%
210 Wages & Benefits	1,160.00	0.00	1,160.00	0.0%

320 Prevention

522 30 30 000 Fire Prevention & Public Education Supplies	0.00	641.62	(641.62)	0.0%
522 30 30 001 Fire Prevention & Public Education Equipment	0.00	0.00	0.00	0.0%
522 30 31 000 Pre-Incident Planning Supplies	0.00	0.00	0.00	0.0%
522 30 31 001 Pre-Incident Planning Equipment	0.00	0.00	0.00	0.0%
522 30 35 000 Address Signs	500.00	134.14	365.86	26.8%
522 30 40 000 Newsletter Printing & Postage	7,000.00	8,349.74	(1,349.74)	119.3%
522 30 42 000 Public Education Advertising	100.00	217.07	(117.07)	217.1%
320 Prevention	7,600.00	9,342.57	(1,742.57)	122.9%

300 Public Education	8,760.00	9,342.57	(582.57)	106.7%
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400 Training

210 Wages & Benefits

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East County Fire & Rescue

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001 General Fund

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Expenditures	Amt Budgeted	Expenditures	Remaining
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210 Wages & Benefits

522 45 14 001 Training Overtime	21,305.00	13,277.04	8,027.96	62.3%
210 Wages & Benefits	21,305.00	13,277.04	8,027.96	62.3%

220 Supplies & Services

522 45 30 000 Training Books/Periodicals	475.00	268.81	206.19	56.6%
522 45 31 000 Training Office Supplies	300.00	0.00	300.00	0.0%
522 45 32 000 Training Rehab Supplies	300.00	149.83	150.17	49.9%
522 45 33 000 Training Supplies	7,000.00	807.91	6,192.09	11.5%
522 45 34 000 Training Equipment	3,100.00	0.00	3,100.00	0.0%
522 45 40 000 Tuition Reimbursement IAFF	15,000.00	1,792.30	13,207.70	11.9%
522 45 40 001 Tuition Reimbursement OPEIU	2,000.00	0.00	2,000.00	0.0%
522 45 40 002 Tuition Reimbursement Non-Represented	2,000.00	0.00	2,000.00	0.0%
522 45 41 000 Fire Training Travel, Lodging, & Meals (TLM)	1,200.00	3,549.01	(2,349.01)	295.8%
522 45 41 001 Fire Training Registration	21,750.00	4,916.30	16,833.70	22.6%
522 45 42 000 EMS Training TLM	1,200.00	0.00	1,200.00	0.0%
522 45 42 001 EMS Training Registration	2,125.00	0.00	2,125.00	0.0%
522 45 43 000 Special Operations Training TLM	2,250.00	0.00	2,250.00	0.0%
522 45 43 001 Special Operations Training Registration	2,550.00	0.00	2,550.00	0.0%
522 45 44 000 Other Training Travel, Lodging, & Meals	6,652.00	1,124.62	5,527.38	16.9%
522 45 44 001 Other Training Registration	4,490.00	(261.07)	4,751.07	5.8%
220 Supplies & Services	72,392.00	12,347.71	60,044.29	17.1%

400 Training	93,697.00	25,624.75	68,072.25	27.3%
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500 Facilities

210 Wages & Benefits

522 50 14 001 Facilities Overtime	928.00	0.00	928.00	0.0%
210 Wages & Benefits	928.00	0.00	928.00	0.0%

220 Supplies & Services

522 50 30 000 Grounds Maintenance	5,090.00	822.26	4,267.74	16.2%
522 50 31 000 Station Supplies	4,200.00	2,103.71	2,096.29	50.1%
522 50 32 000 Furniture & Appliances	10,410.00	5,128.39	5,281.61	49.3%
522 50 32 001 Facilities Tools & Equipment	8,900.00	6,861.44	2,038.56	77.1%
522 50 40 000 Building Repair & Maintenance (R&M)	11,000.00	0.00	11,000.00	0.0%
522 50 40 001 Generators Repair & Maintenance	12,200.00	15,357.81	(3,157.81)	125.9%
220 Supplies & Services	51,800.00	30,273.61	21,526.39	58.4%

501 Station 91

522 50 40 091 Station 91 Building R&M	4,900.00	844.78	4,055.22	17.2%
522 50 41 091 Station 91 Monitoring	600.00	363.72	236.28	60.6%
522 50 42 091 Station 91 Telephone & Internet	6,000.00	3,327.79	2,672.21	55.5%
522 50 43 091 Station 91 Electrical Service	7,800.00	4,434.62	3,365.38	56.9%
522 50 44 091 Station 91 Professional Services	2,200.00	0.00	2,200.00	0.0%
522 50 45 091 Station 91 Garbage	2,400.00	1,235.35	1,164.65	51.5%

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Expenditures	Amt Budgeted	Expenditures	Remaining	
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501 Station 91

522 50 46 091 Station 91 Gas	15,000.00	5,004.52	9,995.48	33.4%
522 50 47 091 Station 91 Water	1,200.00	715.70	484.30	59.6%
522 50 48 091 Station 91 Pest Control	700.00	0.00	700.00	0.0%
501 Station 91	40,800.00	15,926.48	24,873.52	39.0%

502 Station 92

522 50 40 092 Station 92 Building R&M	300.00	0.00	300.00	0.0%
522 50 43 092 Station 92 Electrical Service	2,600.00	1,299.44	1,300.56	50.0%
522 50 44 092 Station 92 Professional Services	160.00	0.00	160.00	0.0%
522 50 48 092 Station 92 Pest Control	0.00	0.00	0.00	0.0%
502 Station 92	3,060.00	1,299.44	1,760.56	42.5%

503 Station 93

522 50 40 093 Station 93 Building R&M	2,300.00	2,666.40	(366.40)	115.9%
522 50 41 093 Station 93 Monitoring	600.00	489.93	110.07	81.7%
522 50 42 093 Station 93 Telephone & Internet	5,400.00	3,578.02	1,821.98	66.3%
522 50 43 093 Station 93 Electrical Service	7,500.00	4,058.32	3,441.68	54.1%
522 50 44 093 Station 93 Professional Services	200.00	0.00	200.00	0.0%
522 50 45 093 Station 93 Garbage	1,500.00	1,166.68	333.32	77.8%
522 50 46 093 Hazardous Waste Disposal	2,000.00	0.00	2,000.00	0.0%
522 50 48 093 Station 93 Pest Control	700.00	280.44	419.56	40.1%
503 Station 93	20,200.00	12,239.79	7,960.21	60.6%

504 Station 94

522 50 40 094 Station 94 Building R&M	4,008.00	5,642.60	(1,634.60)	140.8%
522 50 41 094 Station 94 Monitoring	750.00	534.93	215.07	71.3%
522 50 42 094 Station 94 Telephone & Internet	6,000.00	4,093.34	1,906.66	68.2%
522 50 43 094 Station 94 Electrical Service	12,000.00	4,821.42	7,178.58	40.2%
522 50 44 094 Station 94 Professional Services	200.00	0.00	200.00	0.0%
522 50 45 094 Station 94 Garbage	1,000.00	535.38	464.62	53.5%
522 50 48 094 Station 94 Pest Control	700.00	0.00	700.00	0.0%
504 Station 94	24,658.00	15,627.67	9,030.33	63.4%

500 Facilities	141,446.00	75,366.99	66,079.01	53.3%
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600 Equipment Repair & Maintenance

210 Wages & Benefits

522 60 14 001 Repair & Maintenance Overtime	928.00	0.00	928.00	0.0%
210 Wages & Benefits	928.00	0.00	928.00	0.0%

220 Supplies & Services

522 60 40 000 Fire Extinguisher & Sprinkler Maintenance	3,000.00	0.00	3,000.00	0.0%
522 60 40 001 Fitness Equipment	2,000.00	0.00	2,000.00	0.0%
522 60 40 002 Hose & Nozzle	10,900.00	468.89	10,431.11	4.3%

2026 BUDGET POSITION

East County Fire & Rescue

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001 General Fund Months: 01 To: 08

Expenditures	Amt Budgeted	Expenditures	Remaining
220 Supplies & Services			
522 60 40 003 EMS Equipment	200.00	0.00	200.00 0.0%
522 60 40 004 Ladders	1,678.00	0.00	1,678.00 0.0%
522 60 40 005 Hand Tools	250.00	147.31	102.69 58.9%
522 60 40 006 Self-Contained Breathing Apparatus	6,600.00	0.00	6,600.00 0.0%
522 60 40 007 Radio Equipment	2,000.00	7,254.70	(5,254.70) 362.7%
522 60 40 008 Small Engine Equipment/E-tool Mtce	4,900.00	4,684.28	215.72 95.6%
220 Supplies & Services	31,528.00	12,555.18	18,972.82 39.8%
600 Equipment Repair & Maintenance	32,456.00	12,555.18	19,900.82 38.7%

650 Apparatus Repair & Maintenance

220 Supplies & Services			
522 60 43 000 Vehicles (General)	25,200.00	219.76	24,980.24 0.9%
522 60 43 001 Pump Testing	2,500.00	0.00	2,500.00 0.0%
522 60 44 000 E91 (1020)	2,000.00	247.92	1,752.08 12.4%
522 60 44 001 C91 (1023) 2025 Chev pick-up	2,000.00	2,515.76	(515.76) 125.8%
522 60 44 002 C93 (1026) 2026 Chev pick-up	0.00	158.47	(158.47) 0.0%
522 60 44 003 E94 (1014)*to be surplussed	4,000.00	202.44	3,797.56 5.1%
522 60 44 004 E93 (916)	2,000.00	2,396.37	(396.37) 119.8%
522 60 44 005 Sutphen Reserve Engine (1024)	0.00	17,515.10	(17,515.10) 0.0%
522 60 45 000 WT91 (919)	2,000.00	414.75	1,585.25 20.7%
522 60 45 001 New WT (1025)	1,000.00	597.62	402.38 59.8%
522 60 45 002 WT94 (914)	2,000.00	95.47	1,904.53 4.8%
522 60 45 003 WT93 (1010)*to be surplussed	1,000.00	596.58	403.42 59.7%
522 60 46 000 SQ91 (1021)	1,500.00	912.01	587.99 60.8%
522 60 46 002 SQ94 (1022)	1,500.00	949.82	550.18 63.3%
522 60 47 000 C91 (1018)	1,500.00	1,099.31	400.69 73.3%
522 60 47 001 BC92 (1012)	1,500.00	0.00	1,500.00 0.0%
522 60 47 002 C91 (915)	800.00	0.00	800.00 0.0%
522 60 47 003 RH93 (1019)	0.00	0.00	0.00 0.0%
220 Supplies & Services	50,500.00	27,921.38	22,578.62 55.3%
650 Apparatus Repair & Maintenance	50,500.00	27,921.38	22,578.62 55.3%

800 Fund Transfers

597 Interfund Transfers			
597 22 50 000 Transfer Out To Grant Management Fund	0.00	0.00	0.00 0.0%
597 Interfund Transfers	0.00	0.00	0.00 0.0%
801 Transfer To Reserve Fund			
597 00 00 020 Transfer to Capital Projects Fund	455,112.00	9,200.00	445,912.00 2.0%
597 00 00 030 Transfer to Leave Accrual Fund	13,000.00	0.00	13,000.00 0.0%
801 Transfer To Reserve Fund	468,112.00	9,200.00	458,912.00 2.0%

2026 BUDGET POSITION

East County Fire & Rescue

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001 General Fund

Months: 01 To: 08

Expenditures	Amt Budgeted	Expenditures	Remaining	
800 Fund Transfers	468,112.00	9,200.00	458,912.00	2.0%
Fund Expenditures:	6,550,812.00	2,423,361.42	4,127,450.58	37.0%
Fund Excess/(Deficit):	0.00	3,360,008.38		

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004 Leave Accrual Fund Months: 01 To: 08

Revenues	Amt Budgeted	Revenues	Remaining	
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308 Beginning Fund Balances

308 41 00 003 Beginning Balance Leave Accrual	51,853.06	53,191.27	(1,338.21)	102.6%
308 Beginning Fund Balances	51,853.06	53,191.27	(1,338.21)	102.6%

360 Miscellaneous Revenue

361 10 00 003 Investment Interest (Leave Accrual)	0.00	1,460.72	(1,460.72)	0.0%
360 Miscellaneous Revenue	0.00	1,460.72	(1,460.72)	0.0%

397 Interfund Transfers

397 00 00 403 Leave Accrual-Transfer In	13,000.00	0.00	13,000.00	0.0%
397 Interfund Transfers	13,000.00	0.00	13,000.00	0.0%

Fund Revenues:	64,853.06	54,651.99	10,201.07	84.3%
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Expenditures	Amt Budgeted	Expenditures	Remaining	
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522 Fire Control

522 20 10 003 Vac Accrual Buy Out 100	0.00	0.00	0.00	0.0%
522 Fire Control	0.00	0.00	0.00	0.0%

999 Ending Balance

508 41 00 003 Ending Balance Leave Accrual	0.00	0.00	0.00	0.0%
999 Ending Balance	0.00	0.00	0.00	0.0%

Fund Expenditures:	0.00	0.00	0.00	0.0%
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Fund Excess/(Deficit):	64,853.06	54,651.99		
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007 Grants Management Fund Months: 01 To: 08

Revenues	Amt Budgeted	Revenues	Remaining	
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308 Beginning Fund Balances

308 31 00 050 EMW-22-FG-01031 Beginning Balance	0.00	48.24	(48.24)	0.0%
308 Beginning Fund Balances	0.00	48.24	(48.24)	0.0%

330 Intergovernmental Revenues

331 97 00 050 AFG Grant EMW-22-FG-01031	0.00	0.00	0.00	0.0%
330 Intergovernmental Revenues	0.00	0.00	0.00	0.0%

397 Interfund Transfers

397 00 00 050 EMW-22-FG-01031 5% Match	0.00	0.00	0.00	0.0%
397 Interfund Transfers	0.00	0.00	0.00	0.0%

Fund Revenues:	0.00	48.24	(48.24)	0.0%
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Expenditures	Amt Budgeted	Expenditures	Remaining	
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522 Fire Control

522 10 33 050 Computer Software (Other)	0.00	0.00	0.00	0.0%
522 Fire Control	0.00	0.00	0.00	0.0%

594 Capital Expenditures

594 22 63 050 Facilities (Equipment)	0.00	0.00	0.00	0.0%
594 Capital Expenditures	0.00	0.00	0.00	0.0%

999 Ending Balance

508 31 00 020 Ending Balance Grant Management Fund	0.00	0.00	0.00	0.0%
999 Ending Balance	0.00	0.00	0.00	0.0%

Fund Expenditures:	0.00	0.00	0.00	0.0%
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Fund Excess/(Deficit):	0.00	48.24		
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2026 BUDGET POSITION

East County Fire & Rescue

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008 Capital Project Fund Months: 01 To: 08

Revenues	Amt Budgeted	Revenues	Remaining	
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308 Beginning Fund Balances

308 41 00 008 Estimated Beginning Balance	1,269,558.00	1,271,019.27	(1,461.27)	100.1%
308 Beginning Fund Balances	1,269,558.00	1,271,019.27	(1,461.27)	100.1%

360 Miscellaneous Revenue

361 10 00 008 Investment Interest (Capital Project Fund)	10,000.00	25,960.32	(15,960.32)	259.6%
369 10 00 008 Sale of Junk or Salvage	0.00	0.00	0.00	0.0%
360 Miscellaneous Revenue	10,000.00	25,960.32	(15,960.32)	259.6%

397 Interfund Transfers

397 00 00 408 Transfer In - General Fund	455,112.00	9,200.00	445,912.00	2.0%
397 Interfund Transfers	455,112.00	9,200.00	445,912.00	2.0%

Fund Revenues:	1,734,670.00	1,306,179.59	428,490.41	75.3%
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Expenditures	Amt Budgeted	Expenditures	Remaining	
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594 Capital Expenditures

594 22 50 001 Apparatus	1,303,759.00	996,183.55	307,575.45	76.4%
594 22 50 002 Equipment	0.00	0.00	0.00	0.0%
594 22 62 003 Technology Infrastructure	0.00	0.00	0.00	0.0%
594 22 63 051 Facilities	35,500.00	7,398.00	28,102.00	20.8%
594 Capital Expenditures	1,339,259.00	1,003,581.55	335,677.45	74.9%

999 Ending Balance

508 41 00 008 Ending Balance Capital Project	395,411.00	0.00	395,411.00	0.0%
999 Ending Balance	395,411.00	0.00	395,411.00	0.0%

Fund Expenditures:	1,734,670.00	1,003,581.55	731,088.45	57.9%
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Fund Excess/(Deficit):	0.00	302,598.04		
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2026 BUDGET POSITION TOTALS

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Fund	Revenue Budgeted	Received		Expense Budgeted	Spent	
001 General Fund	6,550,812.00	5,783,369.80	88.3%	6,550,812.00	2,423,361.42	37%
004 Leave Accrual Fund	64,853.06	54,651.99	84.3%	0.00	0.00	0%
007 Grants Management Fund	0.00	48.24	0.0%	0.00	0.00	0%
008 Capital Project Fund	1,734,670.00	1,306,179.59	75.3%	1,734,670.00	1,003,581.55	58%
	<u>8,350,335.06</u>	<u>7,144,249.62</u>	<u>85.6%</u>	<u>8,285,482.00</u>	<u>3,426,942.97</u>	<u>41.4%</u>



East County Fire and Rescue

600 NE 267th Avenue Camas, WA 98607

(360) 834-4908 (phone)

(360) 835-8920 (fax)

www.ecfr.us



To: Board of Fire Commissioners
From: Chief Steve Black
Date: Sept 15th, 2026
Subject: Chief's Mid-Month Financial Report

The chief's mid-month financial report accompanies the monthly budget position and provides focused information on the district's current fiscal position and identifies any areas where line-item expenditures have or are anticipated to exceed budgeted amounts and will require a subsequent budget adjustment.

The mid-month financial report summarizes budget and expenditures for the previous month.

General Fund Revenue

Key Observations: Tracking as intended.

Table 1. 2026 General Fund Revenue Summary

	2026 Budgeted	Actual	% of Budgeted
Taxes	\$4,320,133.00	\$2,673,794.84	61.90%
Intergovernmental Revenues	\$1,266.00	\$1,691.56	133.60%
Charges for Service	\$2,950.00	\$35,737.36	1,211.40%
Miscellaneous Revenues (e.g. Station use fee)	\$54,062.00	\$110,607.44	204.60%
Other Revenues (e.g. Insurance Claims)	\$8,875.00	\$1,492.24	16.80%
Total Revenues	\$4,387,286.00	\$2,823,323.44	64.35%

General Fund Expense

Figure 1 Illustrates expenditures as a percentage of budgeted funds by major function.

Figure 1. Current Expenses as a Percentage of Budgeted Funds

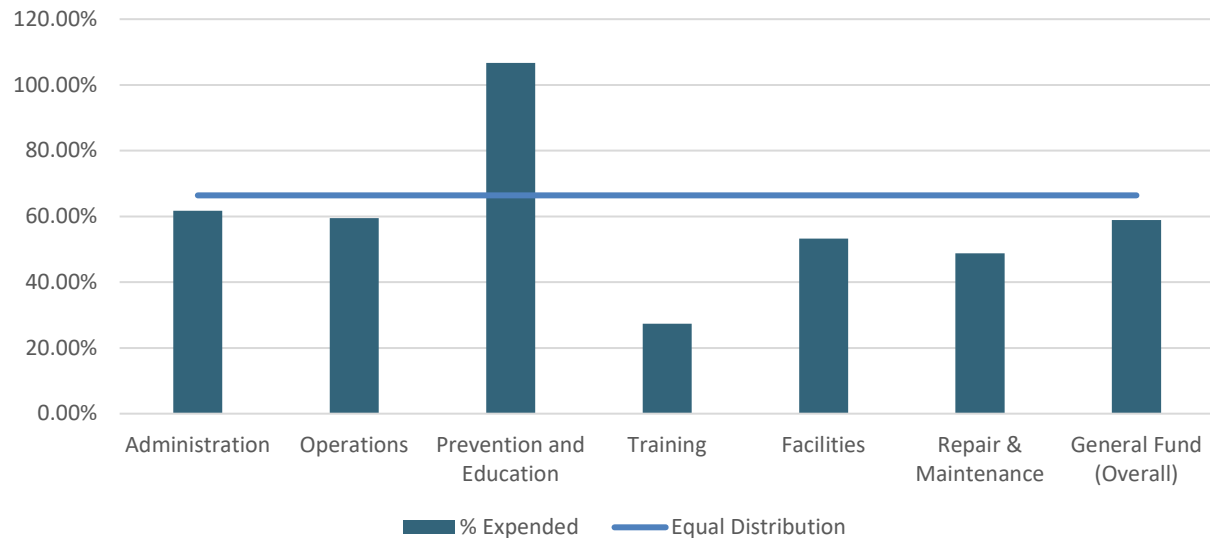


Table 1. General Fund Expenditure Summary

	2026			Equal	
	Budgeted	Expended	% Expended	Distribution	Remaining
Administration	\$871,161.00	\$538,073.50	61.77%	66.67%	38.23%
Operations	\$2,900,214.00	\$1,724,375.17	59.46%	66.67%	40.54%
Prevention and Education	\$8,760.00	\$9,342.57	106.65%	66.67%	-6.65%
Training	\$93,697.00	\$25,624.75	27.35%	66.67%	72.65%
Facilities	\$141,446.00	\$75,366.99	53.28%	66.67%	46.72%
Repair & Maintenance	\$82,956.00	\$40,476.56	48.79%	66.67%	51.21%
General Fund (Overall)	\$4,098,234.00	\$2,413,259.54	58.89%	66.67%	41.11%

Additional items

Chief Hartin (Ret) completed his community budget review of our 2027 budget with only one correction identified.

It appears we are on pace to only need one budget amendment resolution anticipated for December.

We've planned a comprehensive review of the 2027 budget for October's Commissioner Workshop.

Summary

The majority of functional areas are operating within budget. Prevention and Education is over budget due to the increased cost associated with the EMS Levy mailer.



East County Fire and Rescue

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To: Board of Fire Commissioners
From: Assistant Chief Robert Jacobs
Date: September 15, 2026
Subject: Assistant Chief's Report

Training

September DOC training was be September 08, 2026.

August EST/Tender training was August 25, 2026.

September EST/Tender training will be September 22, 2026 at 7:00 PM at Station 91.

October DOC training will be October 13, 2026 at 7:00 PM at Station 91.

Apparatus

Pump tests on our apparatus have been completed. All pumps passed testing, and some issues were noted that will need repair.

The new water tender is now in service at Station 91.

The annual inspection on the former T91 has been completed and it is now at Station 94. The former T94 is now in for its annual inspection, after which it will go to Station 93.

Safety

Last Safety Committee meeting was July 22, 2026.

Next Safety Committee meeting will be September 30, 2026 at 7:30 PM at Station 91.

There have been no new accidents or incidents reported since the last board meeting.



East County Fire and Rescue Standard Operating Policy

Title INCIDENT REHABILITATION	SOP #
Policy Adoption	Date
Standard Operating Policy Adoption <i>SBlack</i>	Date 09/04/2026

Purpose

To establish a systematic rehabilitation process that protects members from the physiological and psychological effects of strenuous work, thermal stress, fatigue, dehydration, environmental exposure, and extended operations. Rehabilitation is an operational function and shall be incorporated into incident and training plans whenever conditions warrant.

Scope

This policy applies to all ECFR members, career and volunteer firefighters, administrative employees, and board of commissioners, participating in emergency operations, training exercises, planned events, or other activities involving strenuous work, personal protective equipment (PPE), climatic stress, prolonged exposure, or extended operational periods. Mutual-aid personnel operating under ECFR command shall use the established rehabilitation process unless their agency's requirements are more protective.

Policy

ECFR shall provide timely rehabilitation, medical monitoring, relief from climatic conditions, rest and recovery, hydration, electrolyte and caloric replacement when indicated, active or passive cooling or warming, accountability, and clinical clearance before a member returns to duty. No member shall be criticized, delayed, or discouraged from reporting symptoms or requesting rehabilitation.

Definitions

- *Formal rehabilitation (Rehab):* A designated, supervised function with accountability, medical monitoring, climatic protection, rest, hydration, and release or disposition decisions.
- *Self-rehabilitation:* Brief rest and hydration by a member or crew before formal Rehab activation. Self-rehabilitation does not replace formal Rehab when an activation criterion is met.
- *Climatic controls:* Engineering, administrative, and work-practice measures used to reduce heat, cold, wind, rain, humidity, solar load, or other environmental stress.
- *Rehab Group Supervisor:* The person assigned by the Incident Commander (IC) or Operations Section Chief to manage the Rehab function.
- *Member:* Any ECFR employee, volunteer, or other responder covered by this policy.

Responsibilities

Incident Commander or Training Lead

- Evaluate workload, duration, staffing, PPE, topography, weather, temperature, humidity, wind, precipitation, smoke/air quality, and access to shelter at the outset and throughout the operation.
- Establish Rehab early enough to prevent avoidable illness or injury; do not wait for a member to become symptomatic.
- Assign adequate personnel and resources, rotate crews as necessary, and establish more than one Rehab area when distance, terrain, incident size, or access would otherwise limit use.
- Integrate Rehab into the incident action plan and communicate its location and reporting requirements.

Company Officers and Supervisors

- Monitor crew condition, workload, fluid intake, behavior, and environmental exposure continuously.
- Assess each crew at least every 45 minutes and more frequently when climatic conditions, workload, PPE, or member condition warrant.
- Send the crew to Rehab as a unit when practicable and immediately refer any symptomatic member.
- Maintain crew integrity and accountability until the crew is reassigned, released, or transferred for care.

Members

- Maintain hydration and monitor personal factors that can increase susceptibility, including acclimatization, illness, medications, sleep, nicotine, alcohol, caffeine, and recent strenuous activity.
- Immediately report symptoms in themselves or others and comply with Rehab evaluation and release decisions.
- Remove heat-retaining PPE when directed and avoid returning to work without authorization.

Rehab Group Supervisor and Medical Personnel

- Operate Rehab in coordination with Command, Accountability, Safety, Logistics, and EMS.
- Track all members entering and leaving Rehab, provide or arrange medical monitoring, and communicate status or resource needs.
- Ensure that at least one person trained to the basic life support (BLS) level and competent in Rehab assessment is present whenever formal Rehab is operating.
- Prevent return to duty until the member has completed the required recovery period and has been cleared by BLS-qualified personnel.

Activation and Entry Criteria

The IC, Safety Officer, Training Lead, company officer, or medical personnel may establish or require Rehab at any time. Formal Rehab shall be established when any of the following applies:

- Members have used two 30-minute SCBA cylinders, one 45- or 60-minute SCBA cylinder, or have completed approximately 40 minutes of strenuous work without SCBA.

- A member or supervisor identifies signs or symptoms of heat stress, cold stress, fatigue, dehydration, smoke or contaminant exposure, abnormal behavior, or declining performance.
- The operation is expected to be extended, labor intensive, geographically dispersed, or conducted in structural PPE, chemical-protective clothing, wildland PPE, or other heat-retaining ensembles.
- Climatic conditions reach a Washington action level or otherwise create a foreseeable heat, cold, wet, wind, or air-quality hazard.
- The IC, Safety Officer, Training Lead, Rehab Group Supervisor, company officer, or member requests Rehab.

Earlier intervention: These are maximum work benchmarks, not an entitlement to continue working until a benchmark is reached. Command and supervisors shall shorten work cycles when conditions or member status warrant.

Rehab Area Selection and Setup

The Rehab area shall be announced and identified, sized for anticipated crews, and located so that members can enter, recover, receive care, and return or be transported without interfering with operations.

- Outside the hot zone, collapse zone, traffic hazards, apparatus exhaust, smoke plume, contaminated runoff, excessive noise, and public/media view when practical.
- Upwind and uphill from smoke or hazardous releases when conditions permit, with ready EMS access and a clear transport route.
- Close enough for practical access but sufficiently separated from operational pressure to permit meaningful recovery.
- Equipped with seating, potable fluids, cups or individual containers, medical equipment, accountability materials, lighting, sanitation supplies, and climatic-control equipment appropriate to conditions.
- Arranged to separate members needing routine recovery from those requiring treatment, isolation, decontamination, or transport.

Members exposed to products of combustion or other contaminants shall complete gross decontamination, as operationally practical, before entering the clean Rehab area. Contaminated PPE shall be removed or isolated. Members shall clean hands and face before eating or drinking.

Climatic and Environmental Controls

Heat Action Levels: Supervisors shall implement the heat provisions of this policy when the outdoor temperature reaches the applicable Washington action level below, or earlier when radiant heat, humidity, solar load, terrain, PPE, workload, member condition, or limited air movement increases risk.

Clothing or PPE	Action level	Required response
Nonbreathing or vapor-barrier clothing; chemical-resistant suits	52°F	Begin heat-risk controls and shorten work cycles as needed.
Double-layer woven clothing, including coveralls, jackets, or sweatshirts	77°F	Begin heat-risk controls and increase monitoring.
All other clothing	89°F	Begin heat-risk controls and increase monitoring.

Hot-Weather Controls

- Provide a shaded or air-conditioned area with seating for extremely hot conditions. Use a climate-controlled vehicle, tent, building, or comparable enclosure when available.
- Remove helmets, hoods, gloves, coats, SCBA, and other heat-retaining PPE as soon as accountability, contamination, and scene safety permit.
- Use active or passive cooling based on the member's condition. Options include ambient-air rest, fans, cool wet towels, forearm/hand immersion, misting, cooling vests, ice packs placed appropriately, or movement to air conditioning.
- Avoid trapping heat with wet towels or coverings over the head, neck, or torso unless they are actively cooling and changed frequently.
- Increase crew rotation, reduce work duration, schedule strenuous training for cooler periods when practicable, and provide additional staffing and drinking opportunities.
- At wildland incidents, members shall not work longer than one hour in high temperatures while wearing structural protective clothing. Command shall substitute crews or increase crew size to avoid reaching that limit.
- For suspected heat stroke or rapidly worsening heat illness, remove the member from duty, begin rapid cooling within the responder's training and medical protocols, request ALS, and arrange prompt transport. Do not delay cooling while awaiting transport.

Cold, Wet, and Wind Controls

- Provide a dry, heated area protected from wind and rain, with seating, for extremely cold, wet, or windy conditions. A heated vehicle, tent, or building may be used.
- Remove and isolate wet clothing and PPE when practical; provide dry garments, blankets, gloves, socks, head covering, and other warming supplies.
- Use passive warming for alert members with mild symptoms. Use active external warming only within training and medical protocols, and avoid direct high heat that can burn numb skin.
- Provide warm, nonalcoholic fluids when the member is alert and able to swallow. Do not rely on caffeine as a warming or hydration strategy.
- Reduce exposure time, increase rotations, protect members from conductive heat loss to the ground or seating, and monitor dexterity, speech, coordination, judgment, and shivering.
- Treat altered mental status, loss of shivering despite cold exposure, severe clumsiness, collapse, or other suspected moderate/severe hypothermia as a medical emergency; handle gently, request ALS, and arrange transport.

Smoke, Exhaust, and Air Quality

- Locate Rehab in the cleanest reasonably available air and continuously reassess wind and smoke movement.
- Relocate Rehab or use a filtered, climate-controlled enclosure when smoke, dust, apparatus exhaust, or other airborne contaminants compromise the area.
- Respiratory symptoms, headache, dizziness, nausea, confusion, chest discomfort, or suspected carbon monoxide/cyanide exposure require prompt medical evaluation and shall not be attributed solely to fatigue or weather.

Hydration and Nutrition

- When climatic conditions present heat or cold stress, provide and make readily accessible at least one quart of potable water per member per hour, and give members frequent opportunities to drink.
- Encourage frequent intake of small quantities rather than rapid overconsumption. Members shall not be forced to consume excessive fluid.
- Water is appropriate for routine work. Electrolyte replacement shall be available or considered during prolonged, high-sweat, or extended operations.
- After approximately one hour of sustained operations, consider caloric and electrolyte replacement. Food shall be appropriate to the duration, conditions, contamination controls, and medical needs of members.
- Alcohol and energy drinks shall not be used for rehabilitation. Highly caffeinated or very sugary beverages should not be the primary hydration source.

Medical Monitoring

A BLS-qualified person shall evaluate members entering formal Rehab. Assessment shall be individualized and repeated as indicated. At a minimum, monitoring should consider:

- Chief complaint, symptoms, mental status, speech, coordination, appearance, skin condition, and work/exposure history.
- Heart rate, respiratory rate and effort, blood pressure, and pulse oximetry when available and clinically appropriate.
- Temperature assessment when heat or cold illness is suspected, using equipment and methods consistent with medical direction.
- Carbon monoxide assessment when available and when exposure or symptoms indicate; a normal pulse-oximetry reading does not exclude carbon monoxide poisoning.
- Known medical concerns disclosed by the member and any findings required by local EMS protocols or medical direction.

Immediate Treatment or Escalation

The member shall be removed from duty and evaluated for ALS care and transport when clinical judgment or protocol indicates, including any of the following:

- Altered mental status, fainting, seizure, inability to stand or walk normally, severe weakness, or rapidly worsening condition.
- Chest pain or pressure, significant shortness of breath, abnormal respiratory effort, palpitations, or suspected cardiac event.
- Signs of heat stroke, moderate/severe hypothermia, significant dehydration, or persistent vomiting.
- Concerning vital signs or symptoms that fail to improve with rest, cooling or warming, and hydration.
- Any condition for which the member, Rehab medical provider, company officer, Safety Officer, or IC believes further evaluation is necessary.

Rest, Reassessment, and Release

A member entering formal Rehab after reaching a work benchmark shall receive at least 20 minutes of seated recovery, unless transferred to medical care. Longer recovery shall be provided as needed.

- Time alone does not determine readiness. The member shall be reassessed and may return only when alert, oriented, symptom-free, able to perform safely, adequately hydrated, no longer excessively hot or cold, and demonstrating clinical findings acceptable under local protocol.
- Only BLS-qualified Rehab personnel may clear a member to return. The Rehab Group Supervisor shall coordinate the member's status with Accountability and Command.
- A member who is not cleared after the normal recovery cycle shall remain out of duty and receive further evaluation, treatment, or transport as appropriate.
- A member transported, refusing recommended care, or released from the incident for a medical concern shall be managed and documented under applicable EMS, injury-reporting, and return-to-duty procedures.

Accountability and Documentation

Formal Rehab shall maintain a written or electronic record sufficient to account for members and support continuity of care. The record should include:

- Incident or training identifier, date, Rehab location, and responsible supervisor/medical personnel.
- Member name and unit, time in, work cycle or SCBA use, reported symptoms or exposure, assessments performed, interventions, reassessment, time out, and disposition.
- Return to duty, continued Rehab, release from incident, refusal of care, or transport destination, as applicable.

Medical information shall be handled as confidential and retained in accordance with ECFR records, EMS, exposure, and occupational-injury requirements. Rehab records do not replace patient care reports, exposure reports, injury reports, or near-miss documentation when those records are otherwise required.

Demobilization and Post-Incident Actions

- Before demobilization, supervisors shall evaluate crews for persistent symptoms, fatigue, hydration needs, and ability to drive or perform subsequent duties safely.
- Members shall be advised to report delayed symptoms and seek medical evaluation when indicated.
- Used Rehab supplies shall be replenished; reusable equipment shall be cleaned or decontaminated; and deficiencies shall be reported.
- Significant medical events, climatic-control failures, or recurring Rehab problems shall be reviewed through the appropriate after-action and safety processes.

Training

All members shall receive training on this policy; body temperature regulation; heat- and cold-stress risk factors, signs, symptoms, and controls; hydration; climatic action levels; self-reporting; and the Rehab process. Supervisors shall receive additional training on environmental assessment, work/rest decisions, crew monitoring, emergency response, and movement of a member to a location accessible to EMS. Training shall occur before foreseeable exposure and be refreshed periodically and whenever the policy materially changes.

References

- NFPA 1584, Standard on the Rehabilitation Process for Members During Emergency Operations and Training Exercises, 2022 edition.
- NFPA 1580, Standard for Emergency Responder Occupational Health and Wellness, 2025 edition (successor/consolidated standard containing the NFPA 1584 subject matter).
- Washington Administrative Code 296-305-05004, Occupational Exposure to Heat and Cold Stress.
- Washington Administrative Code 296-305-07004, Heat-Related Illness Prevention for Wildland Firefighters.
- NIOSH Fire Fighter Fatality Investigation and Prevention Program, Report F2018-16, rehabilitation components and training recommendations.

Appendices

Appendix A Command Quick Reference

Activate Rehab early: Any officer or medical provider may recommend Rehab. The IC retains responsibility to ensure that the function is established and resourced.

Decision point	Minimum action
Establish	Expected extended/strenuous operations, climatic hazard, heat-retaining PPE, member symptoms, or command/safety request.
Automatic entry	Two 30-minute SCBA cylinders; one 45- or 60-minute cylinder; about 40 minutes strenuous work; symptoms; or direction by command/supervisor/medical staff.
Location	Clean air; outside operational hazards; accessible to crews and EMS; enough room; separate routine recovery from treatment.
Hot conditions	Shade or air conditioning, seating, PPE removal, cooling, shorter rotations, more frequent monitoring and hydration.
Cold/wet conditions	Dry heated shelter, wind/rain protection, seating, dry garments/blankets, warming, shorter rotations.
Minimum staffing	Rehab supervisor plus at least one BLS-qualified person capable of monitoring and evaluation.
Recovery	At least 20 minutes after a work benchmark, plus reassessment; longer if necessary.
Return	Only after BLS clearance and communication with Accountability/Command. Time alone is not clearance.

Appendix B - Suggested Rehab Cache

- Pop-up shelter(s), climate-controlled vehicle access, fans, and portable heater approved for the intended environment
- Chairs or benches protected from excessive heat loss/gain
- Potable water, electrolyte beverages, disposable cups, and food appropriate for extended incidents
- Cool towels, misting equipment, forearm-immersion supplies, cooling vests, ice, blankets, dry clothing, and warming packs

- BLS/ALS assessment equipment consistent with medical protocols, including thermometer and CO-oximetry when available
- Accountability board or Rehab tracking forms, pens, lighting, clocks/timers, and communications equipment
- Hand/face cleaning supplies, waste containers, PPE isolation bags, and basic sanitation supplies

Appendix C - Rehab Record Minimum Fields

- Incident/training number and location
- Member name, agency, and unit/company
- Entry time and reason for entry
- SCBA cylinders/work duration and relevant exposure
- Symptoms and assessment findings
- Cooling, warming, hydration, nutrition, treatment, or other interventions
- Reassessment findings and time
- Disposition and release/transport time
- Name or identifier of clearing medical provider

Appendix D – Environmental Stress Reference

Use these charts as supplemental planning tools. Washington's ambient-temperature action levels in the Heat Action Levels table remain mandatory and apply independently of these charts.

D.1 Heat Index and Structural-PPE Planning Adjustment

Each cell shows the National Weather Service heat index followed by a conservative structural-PPE planning value in parentheses. The PPE value is the heat index plus 10°F; it is not a measured temperature inside turnout clothing.

Relative humidity	80°F air	85°F air	90°F air	95°F air	100°F air	105°F air	110°F air
40%	80 / 90	84 / 94	91 / 101	99 / 109	109 / 119	121 / 131	136 / 146
50%	81 / 91	86 / 96	95 / 105	105 / 115	118 / 128	134 / 144	152 / 162
60%	82 / 92	89 / 99	100 / 110	113 / 123	129 / 139	149 / 159	171 / 181
70%	83 / 93	93 / 103	106 / 116	123 / 133	143 / 153	166 / 176	194 / 204
80%	84 / 94	97 / 107	113 / 123	134 / 144	158 / 168	187 / 197	219 / 229
90%	86 / 96	102 / 112	122 / 132	147 / 157	176 / 186	209 / 219	247 / 257
100%	89 / 99	108 / 118	132 / 142	161 / 171	195 / 205	234 / 244	278 / 288

How to use: Read the heat index at the intersection of air temperature and relative humidity. The second number is the structural-PPE planning value.

- Direct sunlight: The National Weather Service states that full sunshine can increase heat-index values by up to 15°F. Add that exposure separately when applicable.
- Operational limit: Heat index and adjusted values are screening tools only. Shorten work cycles whenever radiant heat, workload, terrain, limited air movement, member condition, or symptoms indicate greater risk.

D.2 Wind Chill Chart

Wind chill describes heat loss from exposed skin, not air temperature inside PPE. Wet clothing, fatigue, and prolonged exposure can increase cold-stress risk.

	40°F air	30°F air	20°F air	10°F air	0°F air	-10°F air	-20°F air	-30°F air
5 mph	36	25	13	1	-11	-22	-34	-46
10 mph	34	21	9	-4	-16	-28	-41	-53
15 mph	32	19	6	-7	-19	-32	-45	-58
20 mph	30	17	4	-9	-22	-35	-48	-61
25 mph	29	16	3	-11	-24	-37	-51	-64
30 mph	28	15	1	-12	-26	-39	-53	-67
40 mph	27	13	-1	-15	-29	-43	-57	-71
50 mph	26	12	-3	-17	-31	-45	-60	-74
60 mph	25	10	-4	-19	-33	-48	-62	-76

 Above -19°F
 Frostbite possible in ~30 min
 Frostbite possible in ~10 min
 Frostbite possible in ~5 min

How to use: Use this chart as a screening tool and shorten work cycles when conditions warrant.

September 2026 - October 2026

							September 2026 Su Mo Tu We Th Fr Sa 6 7 1 2 3 4 5 13 14 8 9 10 11 12 20 21 22 23 24 25 26 27 28 29 30
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October 2026

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